

ASHEVILLE CITY COUNCIL – STRATEGIC OPERATING PLAN – 2013-2014

**2013-14 FOCUS AREA 1: Economic Growth & Financial Sustainability**

Seek to ensure a sustainable financial future for Asheville by promoting an environment where citizens and businesses want to live, work and invest

Action Item	Department	Q1
<b>Goal 1: Invest and leverage investment in community infrastructure</b>		
Implement the Economic Development & Community Investment initiatives with a focus in three key areas (Mixed-use neighborhoods, Downtown, and Job Growth)		
	Development Services	Departmental restructure has allowed for a higher level of project management for large or complex projects, facilitating economic development by creating an easier and more collaborative process.
	Econ Dev	Sold surplus City-owned lot for single family residential development with proceeds contributing to the EDCIP Revenue.
	Finance	Working with Asst City Manager to coordinate and develop a multi-year financing strategy to fund Economic and Community Development Investment initiative.
	Planning & Community Development	Planning and Community Development staff are currently evaluating planning and zoning tools that complement this initiative to determine recommendation for changes that will better move toward this goal.
	Public Works	The Public Works Department has been successful in partnering with the Economic Development Administration, Golden Leaf Trust Fund, and the Clean Water Management Trust Fund. The City of Asheville/NCDOT/Buncombe County are partnering to bring New Belgium to the area. Craven St. area to include greenways, parking, and Stormwater improvements. Lake Craig/Azalea Rd project will provide water service to the John B. Lewis Soccer Complex, and will provide water quality benefits to the area. The first section of the Patton Ave sidewalk project is complete. This will provide safer pedestrian travel along Patton Ave downtown. The Engineering Division assisted with the pedestrian bridge project that was recently completed in the River Arts District. The Department partnered with the Downtown Commission and the Downtown Issues group on recycling can design and graffiti removal options. The Department also partnered with Asheville City and Buncombe County Schools to help alert of road conditions during inclement weather events.
	Transportation	(1) An advertisement to receive qualifications for the RADTIP project was released on August 21, 2013 with a submittal due date of September 19, 2013. City staff is currently negotiating the scope of work and fee structure with one of the consulting teams. (2) A design workshop was held on July 29, 2013 to share information and gather ideas from the community regarding potential land use changes and transportation-related improvements for the East of the Riverway Planning Area. (3) A new countdown information sign has been installed at the Wall Street Parking Garage that provides information about the availability of parking spaces to enhance the customer's parking experience.
	Water Resources	Water Resources continues to pursue Neighborhood Enhancement waterline projects using local resources.
	*Communication & Public Engagement; all information also pushed through social media	<p>Press Release - Historic Resources Commission receives grant, raises funds to develop preservation plan</p> <p>Media Advisory - City of Asheville, GroWNC, and Federal Partners to mark 4th anniversary of partnership for sustainable communities</p> <p><a href="#">Press Release - Call for Artists for 51 Biltmore Public Art</a></p> <p><a href="#">Blog Post - Call for Artists for 51 Biltmore Public Art</a></p> <p><a href="#">Press Release - Community invited to share ideas about transportation networks in the East of the Riverway area</a></p> <p><a href="#">Press Release - Design charrette events scheduled for Haywood Road Corridor form-based code</a></p> <p><a href="#">Blog Post - New public art installation and renovation at U.S. Cellular Center</a></p> <p><a href="#">Press Release - New public art installation and renovation at U.S. Cellular Center</a></p> <p><a href="#">Video - Terrazzo Floor installation at U.S. Cellular Center</a></p> <p><a href="#">Video highlights creation of local jobs</a>. 24 Communications** 3 Videos, 7 Blog Posts, 12 Press Releases, 2 Neighborhood Coordinator Problem solving meetings. (**) Excludes social media mentions b/c content is represented in the exchanges outlined above</p> <p><a href="#">Video - Form Based Code Public Meeting - Haywood Rd Corridor</a></p> <p><a href="#">Blog Post - Feedback wanted on conceptual designs for riverfront at drop-in public meeting</a></p>
	*Sustainability	<a href="#">1. Began a comprehensive review and analysis of the existing municipal economic development incentives to ensure they align and produce outcomes consistent with Council strategic goals. View the most recent summary memo through this hyperlink.</a> <a href="#">2. Began drafting a new incentive to leverage private investment and improve public infrastructure.</a>
Strategically invest the resources we have - CDBG, AHTF, HOME, Nature Center Membership Program		
	Development Services	Departmental restructure allows staff resources to be dedicated to the Eagle Market St. oversight team. Regular participation is expected to help identify obstacles early in the process and participate in resolution.

	Finance	Assisted in discussions with developer of Eagle Market Place project, resulting in recommendation to enter into redevelopment agreement.
	Planning & Community Development	Community Development staff continue to responsibly manage CDBG, AHTF, and HOME resources to achieve Council goals.
	Public Works	(1) Tree crews: dedicate force account resources to support The Nature Center. (2) Apply and utilize CDBG funding for infrastructure projects including needed sidewalk linkages.
	Transportation	Staff is fabricating and installing bicycle wayfinding signs at 21 locations within the city limits of Asheville.
	*Communication & Public Engagement	Media Advisory - City of Asheville, GroWNC, and Federal Partners to mark 4th anniversary of partnership for sustainable communities
Invest in a transportation network and housing stock that decreases citizens' expenses related to commute and fuel		
	Development Services	Development Services has assumed permitting, review, and inspection responsibilities for all sidewalk projects associated with new construction. DSD staff are actively participating in conversations about sidewalk standards and how those standards would reflect and support City goals.
	PRCA	Design through construction documents for Beaucatcher, Town Branch and Clingman Forest Greenways are 80% complete.
	Planning & Community Development	Planning and Community Development staff are currently evaluating planning tools to determine recommendations for changes to zoning and planning tools to better move toward this goal.
	Public Works	(1) Craven and Lake Craig/Azalea will provide multimodal improvements through sidewalks and greenways. (2) Public Works worked with Transportation Department to include Complete Streets and Multi-modal improvements into annual resurfacing contract, including bike lanes, sharrows, etc.
	Transportation	Staff is fabricating and installing bicycle wayfinding signs at 21 locations within the city limits of Asheville.
	*Communication & Public Engagement; all information also pushed through social media	<a href="#">Press Release - Celebration caps bus shelter project</a> <a href="#">Press Release - New sidewalks coming to Overlook Road</a> <a href="#">Blog - New sidewalks coming to Overlook Road</a> <a href="#">Blog - "Sharrows" point the way for sharing the road</a>
	*Sustainability	Press Release - Kimberly Ave., surrounding streets get shared lane markings The Sustainability Division is working with Transportation Department to establish partnership for private company to establish a car sharing program in Asheville.
Comprehensively evaluate incentive and density policies with economic development partners to include Buncombe County, Chamber of Commerce/ EDC		
	Development Services	DSD staff are regular participants in events and conversations regarding density and incentive policies.
	Econ Dev	Granted 2.8 acres of property along West Chapel Road to Buncombe County to facilitate the development of the GE Aviation Production Facility.
	Planning & Community Development	P&D staff are working with Economic Development and other departments to consider alternative incentives.
	Public Works	Advise and assist as needed.
	Water Resources	Water Resources continues to administer the departmental Affordable Housing rebate program.
	*Sustainability	Began a comprehensive review and analysis of the existing municipal economic development incentives to ensure they align and produce outcomes consistent with Council strategic goals. Conducted outreach to community partners, citizen committees, and staff.
Identify underperforming zones and focus redevelopment efforts to include job growth, housing, recreation, and multi-modal transportation.		
	Development Services	1) Through the capabilities of the new permitting software, Development Services is tracking development activity so that strategic investment zones may be considered and evaluated. 2) The DSD mission is to work with partners on building a better community through the fair and consistent application of local, state, and federal standards.
	Planning & Community Development	P&D staff with the Planning Commission are currently evaluating zoning and planning tools and plan to present Council with options for better planning in the future.
	Public Works	Craven Street/New Belgium/River Arts multimodal and stormwater projects.
	*Communication & Public Engagement; all information also pushed through social media	<a href="#">Blog - "Sharrows" point the way for sharing the road</a>
	*Sustainability	Began a comprehensive review and analysis of the existing municipal economic development incentives to ensure they align and produce outcomes consistent with Council strategic goals.

	Action Item	Department	Q1
<b>Goal 2: Partner regionally on economic development and community investment</b>	Bring economic development and tourism partners together to share goals and information about economic realities. By focusing on relationships and education, identify needs and opportunities to invest in high priority initiatives that offer a return on investment for all units of government.		
		Development Services	Development Services is developing a series of development-related metrics that may be tracked over time and shared with community partners. These metrics may be used to assess and forecast local economic trends.
		Econ Dev	Participated in the Buncombe County TDA Annual Meeting; Held introductory meeting with new management of the Omni Grove Park Inn to discuss collaborative opportunities in destination development; Conducted a Consultant Luncheon for Charlotte area commercial developers to highlight opportunities in Asheville; Completed a joint initiative with City Parks Dept for a new Public Art Installation in the form of a decorative art-deco floor in the new lobby at the US Cellular Center; OED issued three significant commercial filming permits in Q1. The Cooking Channel featured Asheville restaurants in Chuck's Eat the Street, filmed on 8/12 and has since first aired on 10/31. OED partnered with the CVB in facilitating the filming of Grilled, a Travel Channel reality show grilling competition in Pack Square Park 9/11-14. A professional photo shoot for Haynes was conducted in part with the City Marathon on 9/28; 146,895 estimated attendance across 145 individual special event occurrences.
		Finance	Assist/facilitate/develop strategy for real estate asset management real property improvements disposition
		HR	The City has partnered with other major employers in a Diversity Engagement Coalition to explore opportunities to make a difference when it comes to diversity in our communities and workforces. Partners include Buncombe County, UNC Asheville, Mission Hospital, MAHEC, The Chamber of Commerce, A-B Tech, and Buncombe County Schools.
		IT	Real-time data of Business License: Business license analysis provides real-time data initially for quarterly reports to the City Manager and City Council. This allows them to monitor trends more frequently and also allows them to see names and locations of businesses to better understand these trends
		PRCA	Completed 1st year of golf course lease with Pope Golf resulting in \$72,000 return. Budgeted \$450,000 for golf course capital improvement.
		Planning & Community Development	P&D Staff continue to work cooperatively with these partners to pursue mutually beneficial paths of action.
		Public Works	Craven St. /New Belgium Project. RAD Lofts. Continued partnership with Curbside Management for recycling collection.
		Continue partnerships with local institutions of higher learning.	
		AFD	Conversations with UNC Asheville to explore a joint public safety facility on campus.
		Development Services	1) Development Services staff regularly communicate with institutions of higher learning on a variety of levels to support their growth and development (most institutions are exempt from certain development standards). 2) Department staff have supported UNC Asheville's Leadership Asheville program through participation and coordination of class program days.
		HR	See above action item for efforts related to diversity. Outside of that we continue to have a Health & Wellness internship program with UNC Asheville.
		IT	Contributed towards Asheville Startup Weekend in conjunction with A-B Tech Business Accelerator Site in Enka (BASE), the primary sponsor. Other partners included ERC Broadband, the Chamber of Commerce, the EDC, and local businesses.
		Planning & Community Development	P&D staff continue to work cooperatively with A-B Tech and UNC Asheville on development and research options.
		Public Works	Public Works is working with NEMAC at UNC Asheville on a water quality assessment for the City of Asheville. A Sanitation Intern is working on feasibility of composting operations within the City. Informal agreement with A-B Tech on street clearing during inclement weather.
		Water Resources	Water Resources has offered to allow access to the protected watersheds for student educational opportunities.
		*Sustainability	Began conversations with UNC Asheville's first-time Sustainability Director about partnership opportunities.
		Expand strategic partnerships that comprehensively address multi-modal transportation plans.	
		Development Services	Development Services regularly participates in internal meetings to discuss promoting and supporting multi-modal transportation plans and regularly applies transportation-related development standards.
		Planning & Community Development	Planning & Community Development staff continue to look for development options that support this goal.
	Public Works	Craven St. /Azalea Rd./RAD Lofts potentially	
	*Communication & Public Engagement; all information also pushed through social media	<a href="#">Blog - New sidewalks coming to Overlook Road</a>	

		*Sustainability	The Sustainability Division is working with Transportation Department to establish partnership for private company to establish a car sharing program in Asheville.
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	Action Item	Department	Q1
<b>Goal 3: Support staff's continued implementation of operational efficiencies</b>	Eliminate programs with low returns (financial or social) or limited usage		
		Development Services	Development Services has recently initiated an assessment/audit of departmental programs & processes to determine value/benefit. This process has resulted in the development of residential plan review waivers for residential renovations, eliminating the need for plan review and allowing staff resources to be utilized for other projects.
		Finance	Ongoing Health Services Clinic operational assessment
		Planning & Community Development	We continue to consider options for alternate provision of services.
		Public Works	Implement reduction strategies based off of plans for FY14 (new project managers, inspectors, EDCIP CIP).
	Explore options to outsource/re-engineer services		
		Development Services	1) Beginning July 2013, the new Development Services Department (DSD) became operational. This new department restructured/re-engineered the former Development Services Center with a focus on multi-disciplinary, multi-functional training and coordination. 2) DSD staff have partnered with DPW and consultants to produce the City's first Community Rating System (CRS) application that, once accepted, will reduce flood insurance rates for all Asheville rate payers.
		Finance	1) AFR overtime analysis and staffing level recommendations; 2) Review level of administrative staffing and make recommendations for right-sizing
		Planning & Community Development	We continue to consider options for alternate provision of services.
		Public Works	Stormwater will outsource engineering services for large CIP projects for efficiency. Sanitation continues to pursue outsourcing potential. The Department has entered into contracts with private companies for concrete maintenance and repair of utility cuts.
		Water Resources	Water Resources dissolved our Waterline Construction crew and now outsources construction to local contractors. Water Resources also outsources some engineering design projects to outside firms.
		*Communication & Public Engagement; all information also pushed through social media	<a href="#">Press Release - City parking enforcement transitioning to new citation management system</a>
		*General Services	RFP 298 fleet stockroom outsourcing feasibility evaluation
	Ask employees to innovate and seek savings. Reward performance by offering competitive compensation and benefits		
		Development Services	Development Services staff are regularly invited to participate in innovation and cost savings with small (volunteer) work groups formed to tackle specific projects or tasks. Employee compensation has been suspended, however, the DSD issued 11 Quality of Service Awards (monetary awards) to reward and recognize employees for extraordinary work.
		HR	HR continues to ensure compliance with healthcare reform and continues to work to evaluate total compensation programs.
		IT	Automated the process of firefighters providing station and hydrant site distance to commercial insurers.
		Public Works	Public Works promotes savings awareness with employees. Sanitation employees are educated about idling and efficient driving patterns. Management enforces of idling policy.
		*Communication & Public Engagement; all information also pushed through social media	<a href="#">Press Release - City parking enforcement transitioning to new citation management system</a> <a href="#">Press Release - First year of Big Blue reveals jump in recycling numbers</a> <a href="#">Blog - First year of Big Blue reveals jump in recycling numbers</a> <a href="#">Press Release - Public/private partnership restores high-speed communication to Asheville's emergency responders</a> <a href="#">Blog - Public/private partnership restores high-speed communication to Asheville's emergency responders</a> <a href="#">Blog - Asheville Fire Department recognizes promotions, achievements and sacrifice</a>
		*General Services	Facility Maintenance HVAC controls \$19,800 savings in electrical / six months

\* Direct Report Division

**2013-14 FOCUS AREA 2: Housing and Community Development**

Seek to ensure a sustainable future for Asheville through a standard of living that is affordable and attainable for people of all incomes, life stages and abilities

Action Item	Department	Q1
<b>Goal 1: Increase the number of affordable housing units within the City limits to encourage density, affordability, and access to economic prosperity</b>	Fully fund the Affordable Housing Trust Fund until the housing crisis is resolved; evaluate criteria to ensure accessibility by a larger developer applicant pool	
	Development Services	Representatives of the Development Services Department (DSD) attend the regular Affordable Housing Advisory Committee meetings in an effort to identify potential support roles and partnerships that may promote the development of affordable units.
	Planning & Community Development	Community Development continues to staff the HTF to the extent funded by the City Council.
	Public Works	Assist as needed.
	Water Resources	Water Resources continues to administer the departmental Affordable Housing rebate program.
	*Sustainability	The Sustainability Division conducted an evaluation of current affordable housing fee rebates and their return on investment. Existing rebates are high performers with an average 1.5 year payback.
	Re-evaluate the sustainability bonus to enhance its applications and outcomes	
	Development Services	DSD and Planning staff have identified specific elements of the sustainability bonus application process that prove problematic and can be reconsidered.
	Planning & Community Development	Evaluation is still underway in coordination with the work of the Affordable Housing Committee.
	Public Works	Assist as needed.
	*Sustainability	This is included in the comprehensive economic development incentive review.
	Expand commitments to mixed income neighborhoods and consider the formula "housing+transportation" for prioritizing the location of affordable housing	
	Development Services	Development activity metrics and locations that are currently being assembled may be overlaid on the H+T analysis for further study and review.
	Planning & Community Development	Planning and Community Development staff continue to pursue options for expanding these choices, working with the Affordable Housing Committee and community organizations.
	Public Works	Assist as needed.
	Water Resources	Water Resources continues to administer the departmental Affordable Housing rebate program.
	Evaluate the feasibility of a partnership with the City, County, Housing Authority and other partners to pursue redevelopment of public housing with a mixed-use, mixed-income Choice Communities-type project. Develop a feasibility analysis of what might be successful.	
	Planning & Community Development	Community Development staff continues to be available to work with the Housing Authority to the level of interest expressed. Conversations continue, but no action plan has been developed.
	Public Works	Offered partnerships with RAD Lofts to potentially include affordable housing.

Action Item	Department	Q1
<b>Goal 2: Support initiatives to end chronic homelessness in Asheville with an emphasis on the Housing First Philosophy</b>	Continue City-County Advisory Board's evaluation of next steps and recommendations for moving forward	
	Development Services	Development Services is developing an SOP for Code Enforcement Officers who identify or are called to homeless camps. This procedure includes coordination with the Homeless Initiative Coordinator and APD.
	Finance	Participation in Leadership Asheville's Homeward Bound Project
	Planning & Community Development	The Homeless Initiative Coordinator continues to work with NGOs to solve this issue. Funding for housing and services remains a hurdle.
	Public Works	Sanitation assists Homeless Advisory staff and APD with cleaning and addressing homeless camps.

\* Direct Report Division

ASHEVILLE CITY COUNCIL –  
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 – 2013-2014

**2013-14 FOCUS AREA 3: High Quality of Life**

*Seek to ensure a sustainable future for Asheville by promoting a safe environment where basic needs are met and all people can enjoy a high quality of life*

Action Item	Department	Q1
<b>Goal 1: Make Asheville one of the safest cities in America based on approved metrics for similarly sized cities</b>		
Implement strategies to significantly improve public safety in neighborhoods in Asheville with the highest levels of crime	APD	<p>Reduce incidents of Part I crimes (violent crimes against persons and burglaries) by 5% in two top locations within each district, CBD, and Housing.</p> <p>Continue bi-monthly CompStat meetings holding District Commanders accountable for their respective areas.</p> <p>Identify current Neighborhood Watch and Business Watch programs and increase by 10%.</p> <p>Track number of habitual felon packages presented to the DA, number of habitual felon warrants served, and number of habitual felon warrants issued by DA's Office .</p> <p>Utilize crime analysis and identify the top two hot spot crime areas for each district, CBD, and Housing.</p>
	*Communication & Public Engagement; all information also pushed through social media ☒	<p><a href="#">Press Release - APD invites community to share input on department's future</a></p> <p><a href="#">Blog - Shiloh Community Celebration Sept. 7</a></p>
	Development Services	The Development Services Building Safety Division was recently awarded an ISO rating of "2" for both the commercial and residential programs (on a scale of 1-10). This is one of the highest, if not the highest, ratings in the state and one of very few high ratings in the country - identifying an extraordinarily sound and effective program.
	Public Works	Implemented significant pedestrian projects. Assisted in transitioning program of LED streetlights. Azalea Rd./Lake Craig is phase 1 of a project that will be implemented to reduce flooding.
Continue efforts to eliminate drug and gang activity in Asheville		
	APD	<p>Support joint investigations of DSU and BCAT</p> <p>Track drug arrests, dealer arrests, currency, weapons, and number of operations (non-specific types)</p> <p>Monitor gang activity via incident reporting; track validated / purged gang affiliation</p> <p>Track number of individual offenders in Focused Deterrence / Changing Together program</p>
	*Communication & Public Engagement; all information also pushed through social media ☒	<p><a href="#">Press Release - APD invites community to share input on department's future</a></p> <p><a href="#">Press Release - Many Asheville Police Department reports now available online</a></p>
	Development Services	Code Enforcement staff regularly interface with APD on an as-needed basis to identify and eliminate illegal activity that may be indirectly related to more serious criminal activity.
	Public Works	Assist as needed.
Address pedestrian safety issues through education, infrastructure and maintenance		

	APD	Conduct PSA's and educational sessions through Traffic Safety Unit, SRO's, and Patrol to emphasize pedestrian and bicycle safety to the public
	*Communication & Public Engagement; all information also pushed through social media ☐	<a href="#">Press Release - APD invites community to share input on department's future</a> <a href="#">Press Release - Bicycle/pedestrian count volunteers needed!</a> <a href="#">Blog - New sidewalks coming to Overlook Road</a> <a href="#">Press Release - Back to School PSA</a> <a href="#">Video - Back to School PSA</a> <a href="#">Blog - School starts Aug. 21. Be careful out there!</a>
	Development Services	Development Services staff identified needed pedestrian improvements and funding for the 5-Points neighborhood area.
	Public Works	Craven and Azalea will include both sidewalks and bike lanes. Routinely check existing infrastructure to make sure that it is functioning adequately, with internal focus on ADA compliance.
Continue to support the Asheville Police Department's internet child abuse program		
	APD	Track number of joint investigations. Continue to participate in regional and local internet child pornography task forces – Internet.
	Public Works	Assist as needed.
Address impacts of transient homeless population		
	APD	Work with service providers for service programs focused on the homeless population. Work with Homeless Coordinator and shelters to identify homeless victims of crime and perpetrators of crime on and around their facilities. Work with "Spare Change for Real Change" to facilitate education related to the homeless population.
	*Communication & Public Engagement  all information also pushed through social media	<a href="#">Press Release - APD invites community to share input on department's future</a>
	Planning & Community Development	The Homeless Initiative Coordinator continues to work with APD and other NGOs to address this concern.
	Public Works	Assist as needed.
Address prostitution in S French Broad area		
	APD	Track number of SWARP meetings Continue problem solving in known prostitution areas and report efforts.
	*Communication & Public Engagement  all information also pushed through social media	<a href="#">Press Release - APD invites community to share input on department's future</a>
	Public Works	Assist as needed.
Pursue ordinance for regulating graffiti removal on private property		
	APD	Identify and prosecute offenders related to graffiti. Work with COA departments to monitor 311 app for tracking and reporting graffiti incidents.

		*Communication & Public Engagement  all information also pushed through social media	<a href="#">Press Release - APD invites community to share input on department's future</a>
		Development Services	Development Services staff are participating in both internal and public discussions regarding regulation of graffiti removal.
		Public Works	Drafted proposed parameters and worked with City Manager's office and Public Safety Committee to fine tune for City Council Presentation.
	Prioritize and seek funding for infrastructure projects that improve safety along school routes		
		Public Works	Phase two of Louisiana Ave/Emma Sidewalk Project is in planning stage currently. The Overlook Rd. sidewalk project is under construction now.
		Transportation	Upgraded the school speed zone at Vance Elementary School with new equipment, signs, and pavement markings. Work was completed during August 2013 at an estimated cost of \$8,100.
		*Communication & Public Engagement; all information also pushed through social media	<a href="#">Blog - New sidewalks coming to Overlook Road</a>

	Action Item	Department	Q1
<b>Goal 2: Address achievement gap in City school system</b>	Track progress made toward City School Strategic Plan; receive annual updates from the school system		
		Development Services	Development Services staff have been working with ACS on a number of different school projects including the new Isaac Dickson School, Randolph School relocation, and the new Asheville Middle School plans.
		Planning & Community Development	Planning and Community Development is working with School System on plans for the new Asheville Middle School; plans recommended for approval by the P&Z Commission in November.
		Public Works	Implemented significant pedestrian projects. Assisted in transitioning program of LED streetlights. Azalea Rd./Lake Craig is phase 1 of a project that will be implemented to reduce flooding.

	Action Item	Department	Q1
<b>Goal 3: Address access to healthy, affordable local food</b>	Pursue implementation of Food Action Plan		
		Development Services	Development Services staff have recently looked at the temporary use permit process for local tailgate markets and are exploring options for reducing internal costs related to the market inspections.
		Econ Dev	Began updates for the MOU with ASAP to continue the City Market on City-owned property, and to move to host a winter months indoor market.
		Planning & Community Development	Planning and Community Development staff presented changes to the UDO related to this action item to the City Council in September, which were adopted.
		Public Works	Public Works worked with SACEE to incorporate fruit and nut trees in the City's recommended species list.
		*Sustainability	<a href="#">A full update of the action plan can be review through this hyperlink</a>

\* Direct Report Division