



City of Asheville, North Carolina

FY 2016-17 Budget Worksession

Barbara Whitehorn, CTP
Chief Financial Officer

April 12, 2016



General Fund Base Budget

- Base Budget is Balanced
- Base General Fund Operating Budget approximately \$110 million



City of Asheville, North Carolina

Employee Compensation and Health Care

- 3.5% pool allocated
- Market Adjustments and Other Changes, \$500,000
- Healthcare Changes
 - Additional Tier: Employee + Children
 - Premium Increases across the board



City of Asheville, North Carolina

Operating Budget Investments (ongoing cost)



City of Asheville, North Carolina

A Diverse Community

Equity Program Manager

\$110,000 salary & benefits

\$40,000 program costs

\$150,000 total ongoing cost



City of Asheville, North Carolina

Transportation & Accessibility

Transit Improvements:

Funding of MMTC #1 priority:

S3 – additional bus to airport



City of Asheville, North Carolina

A Clean & Healthy Environment

- 1) Solid Waste Service Improvements:
Sanitation Equipment Operator
\$45,000 Salary and Benefits
- 2) Food Action Plan Coordination
\$30,000 Green Savings Fund
- 3) Backyard Composting Program
\$30,000 Green Savings Fund



City of Asheville, North Carolina

A Thriving Local Economy

- 1) Add \$85,000 for Strategic Partnerships Including:
 - \$40,000 for LEAF Programming
 - \$45,000 for IRL Programming
- 2) Proposed Asheville-Buncombe Community Fund: \$250,000 Seed Capital for a \$1 million Small Business Loan Program



City of Asheville, North Carolina

A Smart City

- 1) Project Manager in IT to address increased work order volume
\$66,000 salary & benefits
- 2) Planner/Urban Designer for the DMP and other Projects
\$70,000 salary & benefits
- 3) Crime Prevention Analyst
\$72,000 salary & benefits



City of Asheville, North Carolina

Public Safety: FY 2017-18 Planning

- 1) Fire Station #14
CIP, Staffing and Operations
Annual ongoing cost: \$750,000+
- 2) APD Downtown District
\$440,000 one-time costs
Annual ongoing cost: \$786,000+



City of Asheville, North Carolina

One-Time Strategic Goal Investments



City of Asheville, North Carolina

A Thriving Local Economy

- 1) South Slope/ Downtown Visioning
\$150,000
- 2) Real Estate & Facilities Diagnostics
\$375,000



City of Asheville, North Carolina

A Well-Planned and Livable Community

- 1) Deferred Maintenance Fund:
\$200,000
- 2) Parks & Recreation Services &
Facilities Assessment: \$60,000



City of Asheville, North Carolina

A Smart City

- 1) Staff Creative Solutions Fund: \$100,000
- 2) Program and Process Improvements
 - Actuarial Analysis of OPEB: \$25,000
 - Health Fund and Health Care Actuarial Study: \$150,000
 - Payroll & Benefits Audit: \$90,000
 - Organization Development & Performance Management: \$100,000



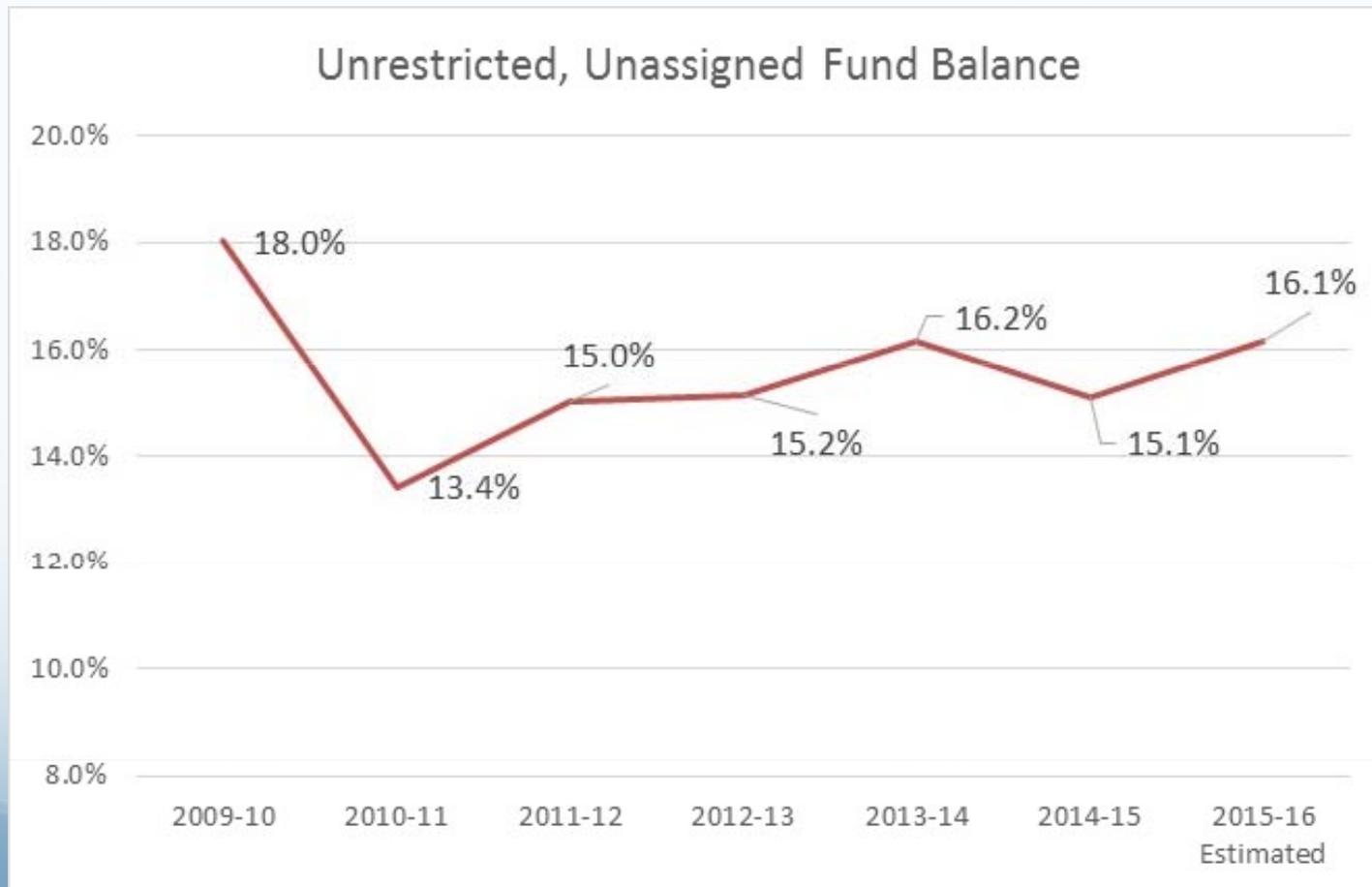
City of Asheville, North Carolina

Fund Balance Analysis



City of Asheville, North Carolina

General Fund Balance





City of Asheville, North Carolina

Unrestricted General Fund Balance

Fund Balance June 30, 2015	\$16,646,856
Estimated Net Income 2015-16	1,080,195
Estimated Fund Balance 6/30/2016*	17,727,051
Accounting Change increase	3,900,000
Total Estimated Fund Balance 6/30/2016**	\$21,627,051

* \$17,727,051 equates to 16.1% of estimated 2016-17 Budgeted Expenditures

** \$21,627,051 equates to 19.7% of estimated 2016-17 Budgeted Expenditures



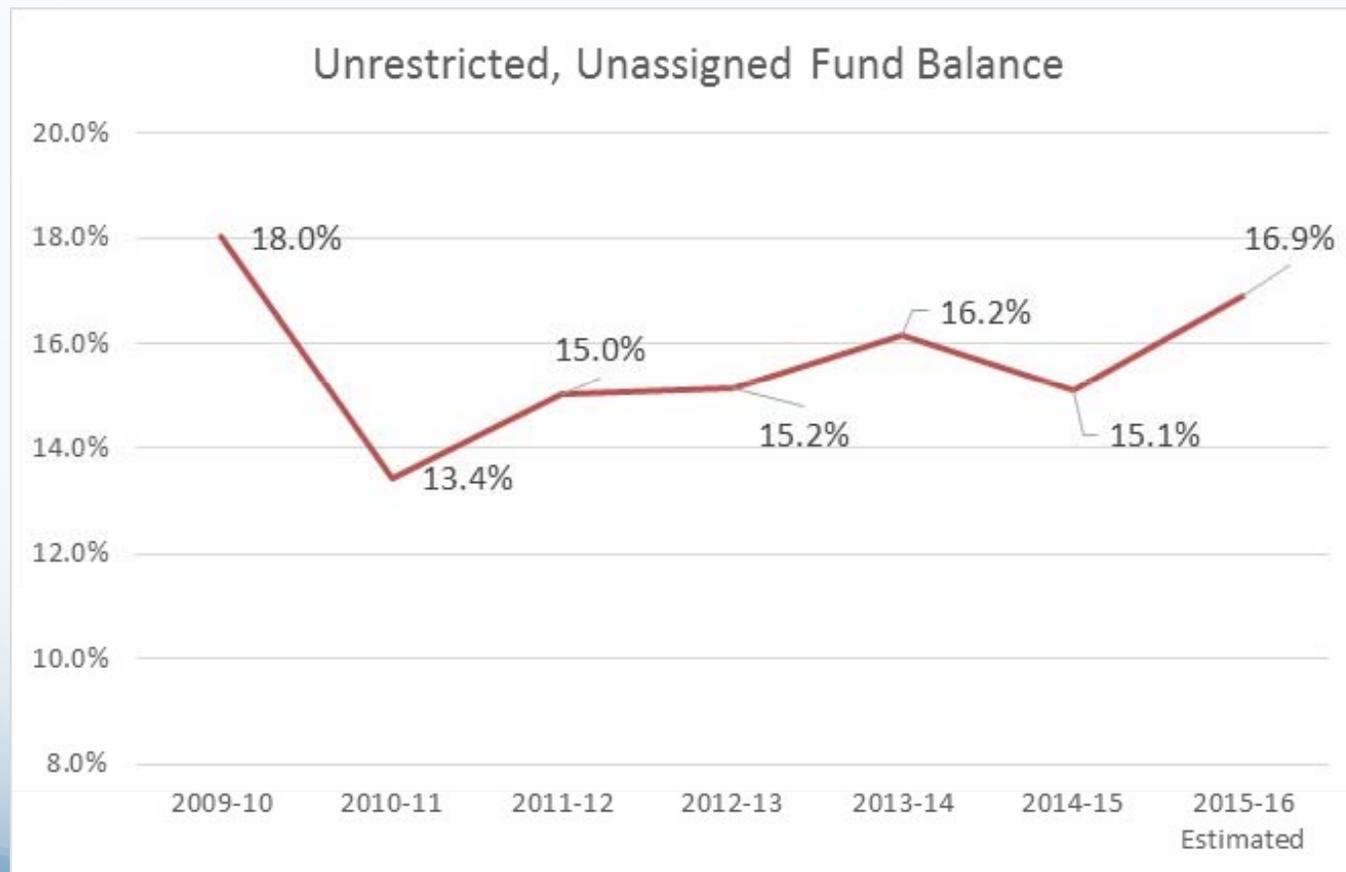
Fund Balance Recommendations

- 1) Allocate \$850,000 (as presented) to one-time investments in strategic goal areas
- 2) Reserve \$1 million for Lee Walker Heights
- 3) Reserve \$1.3 million in infrastructure capital reserve
- 4) Allocate \$1.75 million to unrestricted, unassigned fund balance- 16.9%



City of Asheville, North Carolina

General Fund Balance





City of Asheville, North Carolina

Council Direction



City of Asheville, North Carolina

Key Dates

- ✓ ● Budget Briefing: March 8
- ✓ ● Council Budget Worksessions: March 22 and April 12
- ✓ ● Council adoption of FY17 fee changes: March 22
 - Staff works to incorporate Council Goals into Budget: March – April 15
 - Proposed Budget Document published: May 6
 - Proposed Budget presented to Council: May 10
 - Public Hearing: May 24
 - Budget Adoption: June 14