



FY 2014 BUDGET PLANNING: BUILDING THE PROPOSED BUDGET

Asheville City Council Budget Session
April 23, 2013

Current FY 2014 Budget schedule

What	When
Finance Committee: Update on key issues for next year's budget	Tues., Feb. 12
Budget Work Session	Tues., Mar. 12
Budget Work Session	Tues., Mar. 19
Proposed Fees & Charges Presented to Council	Tues., Mar. 26
City Council Budget Town Hall Meeting	Wed., Apr. 3
Community Budget Input Meeting	Thurs., Apr. 18
Budget Work Session	Tues., Apr. 23
Recommended Budget to City Council	Tues., May 14
Budget Public Hearing	Tues., May 28
Council to Vote on Proposed Budget	Tues., June 11

Alternative FY 2014 Budget schedule

What	When
Finance Committee: Update on key issues for next year's budget	Tues., Feb. 12
Budget Work Session	Tues., Mar. 12
Budget Work Session	Tues., Mar. 19
Proposed Fees & Charges Presented to Council	Tues., Mar. 26
City Council Budget Town Hall Meeting	Wed., Apr. 3
Community Budget Input Meeting	Thurs., Apr. 18
Budget Work Session	Tues., Apr. 23
Budget Work Session	Tues., May 14
Recommended Budget to City Council	Tues., May 28
Budget Public Hearing	Tues., June 11
Council to Vote on Proposed Budget	Tues., June 25

Budget Process: February 2013

Assumptions:	
Revenues	
	% Change
Property Taxes	1.75%
Sales Tax	5%
Expenditures	
Employee Compensation	3%
Attrition	1.25%
Revenue	
	Dollar Impact
Property Taxes	772,524
Sales Taxes	722,954
Electronic Gaming Revenue	(200,000)
Privilege Licenses	(250,000)
Parking Fund Transfer	(120,000)
Cost Allocation Adjustment	500,000
Golf Course Lease impact	210,000
Total Revenue Change	1,635,478
Expenditure	
	Dollar Impact
Compensation	(1,775,220)
Health Care	-
LGERS/Pension contribution increase	(150,000)
Post Retirement Benefits ARC	(350,000)
Self-insurance liability contribution	(425,000)
Election Costs	(250,000)
Unemployment Insurance Reserve	(100,000)
Operating Increases	(217,958)
Public Safety Overtime - technical adjustment	(200,000)
Economic Development Incentives	(175,000)
Reduction of State transit funding	(200,000)
Total Expenditure Change	(3,843,178)
Revenue Over (Under) Exp	
	(2,207,700)

Plan A	
Starting Point	(2,207,700)
Expenditure Reductions	
Retirement incentive/Freeze or eliminate 15 positions	600,000
Line Item Reductions/Fleet right-sizing	550,000
Discontinue Bele Chere/Re-engineer special events	200,000
Re-engineering special facilities	108,000
Contract out street and sidewalk construction	-
Revenue Enhancements	
Fee Adjustments	940,000
WNC Nature Center Membership Program	150,000
Property Tax increase	-
Total Budget Balancing Strategies	2,548,000
Ending Point	340,300

April 2013: Proposed legislation

Legislation	Revenue Source/Expense Impacted	Current Revenue	Effective Date of Bill	Projected Impact			Notes and assumptions
				FY 14	FY 15	2 Year Total	
Operating Impact							
H4	Unemployment Insurance Expenses	N/A	7/1/2013	(260,000)	0		Requires payment into a reserve equivalent to 1 percent of their total unemployment insurance taxable wages paid up to a certain cap
H224, H264	ETJ Development Review Fees	219,000	120 days from passage	(219,000)	(219,000)		H224 is a local bill that applies only to Asheville; H264 is state-wide
H488	Water System Transfer	1,900,000	5/15/2013	(1,900,000)	(1,900,000)		Loss of water system contribution to fixed central service costs
H568	Airport Deannexation - loss of revenues from FBOs, rental car gross receipts	193,000		(193,000)	(193,000)		
H708	Parking Fund transfer to Transit Fund	500,000		0	TBD		Eliminates transfers out of Enterprise Funds; likely to be referred to study committee for further analysis between sessions
S394	Utility Franchise Tax	6,000,000	1/1/2014	TBD	TBD		Sales tax expansion and new sales tax on sales of utilities would offset loss promised to offset losses in municipal revenue
S394	Local Sales Tax on Food	N/A	7/1/2015	TBD	TBD		Sales tax expansion and new sales tax on sales of utilities would offset loss promised to offset losses in municipal revenue
S394	Beer and Wine Excise Tax	360,000	7/1/2014	TBD	TBD		Sales tax expansion and new sales tax on sales of utilities would offset loss promised to offset losses in municipal revenue
S363, 394	Privilege Licenses	1,400,000	1/1/2015	0	(1,400,000)		SB 363 would eliminate cities' authority to levy privilege license taxes on businesses
TOTALS		10,572,000		(2,572,000)	(3,712,000)	(6,284,000)	
Capital Impact							
H252	Water Utility Capital Contribution	1,650,000	5/15/2013	(1,650,000)	(1,699,500)		
TOTALS		1,650,000		(1,650,000)	(1,699,500)		

Assumptions:	
Revenues	
	% Change
Property Taxes	1.75%
Sales Tax	5%
Expenditures	
Employee Compensation	3%
Attrition	1.25%
Revenue	
	Dollar Impact
Property Taxes	772,524
Sales Taxes	722,954
Electronic Gaming Revenue	(200,000)
Privilege Licenses	(250,000)
Parking Fund Transfer	(120,000)
Cost Allocation Adjustment	500,000
Golf Course Lease impact	210,000
Total Revenue Change	1,635,478
Expenditure	
	Dollar Impact
Compensation	(1,775,220)
Health Care	-
LGERS/Pension contribution increase	(150,000)
Post Retirement Benefits ARC	(350,000)
Self-insurance liability contribution	(425,000)
Election Costs	(250,000)
Unemployment Insurance Reserve	(100,000)
Operating Increases	(217,958)
Public Safety Overtime - technical adjustment	(200,000)
Economic Development Incentives	(175,000)
Reduction of State transit funding	(200,000)
Total Expenditure Change	(3,843,178)
Revenue Over (Under) Exp	(2,207,700)

Assumptions:	
Revenues	
	% Change
Property Taxes	1.75%
Sales Tax	5%
Expenditures	
Employee Compensation	3%
Attrition	1.25%
Revenue	
	Dollar Impact
Property Taxes	772,524
Sales Taxes	1,722,954
Electronic Gaming Revenue	(200,000)
State Utility Taxes	(1,500,000)
Privilege Licenses	(250,000)
Parking Fund Transfer	(120,000)
Cost Allocation Adjustment	500,000
Golf Course Lease impact	210,000
Water System Transfer	(1,900,000)
ETJ Development Review Fees	(219,000)
Airport Deannexation	(193,000)
Total Revenue Change	\$ (1,176,522)
Expenditure	
	Dollar Impact
Compensation	(1,775,220)
Health Care	-
LGERS/Pension contribution increase	(150,000)
Post Retirement Benefits ARC	(350,000)
Self-insurance liability contribution	(425,000)
Election Costs	(250,000)
Unemployment Insurance Reserve	(260,000)
Operating Increases	(217,958)
Public Safety Overtime - technical adjustment	(200,000)
Economic Development Incentives	75,000
Reduction of State transit funding	(200,000)
Total Expenditure Change	(3,753,178)
Revenue Over (Under) Exp	(4,929,700)

Budget balancing strategies

Expenditure Reductions		Service Impact
Defer Infrastructure & Equipment	\$1,000,000	Defer contracted services for Capital Maintenance of building, infrastructure, equipment
Police Reductions	\$500,000	Reduce patrol in Downtown
Fire & Emergency Reductions	\$500,000	Close fire station
Parks, Rec & Cultural Arts Reductions	\$1,500,000	Contract out Cultural Arts, eliminate festivals, restructure management of WNC Nature Center, restructure adult & youth athletics, reduce hours or close some recreational facilities
Reduce Street & Sidewalk Maintenance	\$500,000	25% decrease in paving & maintenance
Reduce Transit Service	\$500,000	Eliminate Saturday service
Reduce Affordable Housing Programs	\$250,000	Reduce loans for development projects
Reduce Administrative & Support Positions, Freeze Vacancies	\$600,000	Finance, Admin, Human Resources, Information Technology Services, Business Support
Other		
Revenue Enhancements	New Revenue	Examples
Property Tax Increase of 1 cent/ per \$100 of property value =	\$1,100,000	\$200,000 home = \$20 increase in property taxes, \$400,000 home = \$40 increase, \$600,000 home = \$60 increase
Property Tax Increase of 2 cent/ per \$100 of property value =	\$2,200,000	\$200,000 home = \$40 increase in property taxes, \$400,000 home = \$80 increase, \$600,000 home = \$120 increase

Budget balancing considerations

- ❑ Financial impact of various items remains uncertain
 - Revenue reform proposed by the NCGA
 - Disposition of the city's water system
 - Culture and Recreation Authority
 - Impact of property tax rate adjustments to sales tax distribution

- ❑ Implementing permanent service reductions and re-engineering is challenging when timing and full impact is unclear

Proposed FY 2014 budget assumptions: Operating Budget

- ❑ Budget Water Fund contribution to central services
 - Offset potential loss of contributions by (1) capturing current year savings for fund balance contingency and (2) deferring expenses until later in the year
 - This approach gives the city flexibility to adapt to changing conditions; permanent reductions would have to be considered if the water system is transferred

- ❑ Reduce revenue projections
 - Offset loss with property tax increase; alternative is to consider additional service reductions

Assumptions:	
Revenues	
	% Change
Property Taxes	1.75%
Sales Tax	8.50%
Expenditures	
Employee Compensation	3%
Attrition	1.25%
Revenue	
	Dollar Impact
Property Taxes	772,524
Sales Taxes	1,222,954
Electronic Gaming Revenue	(200,000)
State Utility Taxes	(1,500,000)
Privilege Licenses	(250,000)
Parking Fund Transfer	(120,000)
Cost Allocation Adjustment	500,000
Golf Course Lease impact	210,000
Water System Transfer	-
ETJ Development Review Fees	(219,000)
Airport Deannexation	(193,000)
Total Revenue Change	\$ 223,478
Expenditure	
	Dollar Impact
Compensation	(1,775,220)
Health Care	-
LGERS/Pension contribution increase	(150,000)
Post Retirement Benefits ARC	(350,000)
Self-insurance liability contribution	(425,000)
Election Costs	(250,000)
Unemployment Insurance Reserve	(260,000)
Operating Increases	(217,958)
Public Safety Overtime - technical adjustment	(200,000)
Economic Development Incentives	75,000
Reduction of State transit funding	(200,000)
Total Expenditure Change	(3,753,178)
Revenue Over (Under) Exp	(3,529,700)

Budget Balancing Plan

Starting Point (3,529,700)

Expenditure Reductions

Retirement incentive/Freeze or eliminate 15 positions	500,000
Line Item Reductions/Fleet right-sizing	550,000
Discontinue Bele Chere/Re-engineer special events	200,000
Re-engineering special facilities	108,000
Contract out street and sidewalk construction	-

Revenue Enhancements

Fee Adjustments	940,000
WNC Nature Center Partnership	250,000
Property Tax Increase (1 cent) or Service Reductions	1,000,000

Total Budget Balancing Strategies 3,548,000

Revenues Over (Under) Expenditures 18,300

Contingency Plan - Water System Impact

Potential Losses - Water system transfer	(1,900,000)
Total Revenue Impact	(1,900,000)

Deferred Expenses

Defer contracted services/other line items in FY 13 for fund balance	1,000,000
Defer Grant Center Splash Pad design (FY 13 CIP)	350,000
Defer building maintenance roof replacements in FY 14	100,000
Defer traffic calming and safety allocation	135,000
Defer outside agency grants	133,000
Defer public art allocation	85,000
Defer recycling cart replacements	70,000
Total Deferred Expenses	1,873,000
Revenues Over (Under) Expenditures	(27,000)

Proposed FY 2014: Continuation Capital Improvement Program

- ❑ The continuation pay-as-you-go CIP is insufficient to meet the city's basic capital maintenance needs
 - Assumes reduction in Water Fund's \$1.5 contribution to infrastructure improvements associated with water lines.
 - 40% reduction in street resurfacing, 45% reduction in sidewalk maintenance and construction
 - 50% reduction in facility maintenance and roof replacements
 - Unable to fund basic replacements like traffic controllers and traffic signal poles

- ❑ The continuation budget for debt-funded projects allows limited ability to invest in infrastructure and strategic economic development projects
 - \$10 million in debt capacity is allocated to Hendersonville Road sidewalk project (\$825,000) to leverage DOT funds, Public Safety Radio Infrastructure replacement project (\$6 million), vehicle replacements (\$2.4 million) and bridge repair (\$500,000), and other infrastructure (\$1 million)

- ❑ Targeted investments in infrastructure and capital improvements could help address the revenue side of the city's structural imbalance

Roll-Over CIP						
<u>Capital Maintenance</u>						
	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	Total
<u>Revenue Sources:</u>						
General Fund	2,518,225	2,518,000	2,518,000	2,518,000	2,518,000	12,590,225
Fee in lieu of sidewalks	0	50,000	50,000	50,000	50,000	200,000
Grants	320,000	0	0	0	0	320,000
Savings from closed projects	75,000	75,000	75,000	75,000	75,000	375,000
<u>Total Available Funds</u>	<u>2,913,225</u>	<u>2,643,000</u>	<u>2,643,000</u>	<u>2,643,000</u>	<u>2,643,000</u>	<u>13,485,225</u>
	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	Total
Street Resurfacing & Maintenance	734,193	533,968	677,288	627,288	627,288	3,200,025
Sidewalk Maintenance	250,000	250,000	250,000	250,000	250,000	1,250,000
New Sidewalk Construction	366,225	566,225	566,225	566,225	566,225	2,631,125
Traffic signal pole replacements	0	0	0	0	0	0
Traffic controller replacements	0	0	0	0	0	0
Roof Replacements	100,000	100,000	100,000	100,000	100,000	500,000
Facility Maintenance	50,000	30,000	50,000	50,000	50,000	230,000
Bus Replacement/Transit Projects	400,000	100,000	50,000	50,000	50,000	650,000
Bicycle Connector Projects	0	50,000	0	50,000	50,000	150,000
Park Maintenance	400,000	400,000	400,000	400,000	400,000	2,000,000
Civic Center	100,000	100,000	100,000	100,000	100,000	500,000
Public Art Maintenance	40,000	40,000	40,000	40,000	40,000	200,000
Public Art Acquisition	47,807	47,807	47,807	47,807	47,807	239,035
Roll Cart Replacement	90,000	90,000	90,000	90,000	90,000	450,000
Public Safety Radio Replacement	200,000	200,000	136,680	136,680	136,680	810,040
Traffic Safety Projects	35,000	35,000	35,000	35,000	35,000	175,000
Traffic Calming	100,000	100,000	100,000	100,000	100,000	500,000
<u>Total</u>	<u>2,913,225</u>	<u>2,643,000</u>	<u>2,643,000</u>	<u>2,643,000</u>	<u>2,643,000</u>	<u>13,485,225</u>

City Projects						
	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	Total
Revenue Sources:						
Grants	3,300,000	2,900,000	0	0	0	6,200,000
FY12 LOBs Proceeds	1,200,000	0	0	0	0	1,200,000
Debt Proceeds	10,000,000	3,025,000	2,500,000	0	11,710,000	27,235,000
Total Available Funds	14,500,000	5,925,000	2,500,000	0	11,710,000	34,635,000
	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	Total
Multi-modal Transportation	0	0	0	0	1,050,000	1,050,000
Traffic Signal Pole Replacement	0	0	0	0	600,000	600,000
Hendersonville Rd Sidewalk	4,125,000	0	0	0	0	4,125,000
New Leicester Hwy Sidewalk	0	3,630,000	0	0	0	3,630,000
Bridge Repair	500,000	0	0	0	250,000	750,000
Street Rebuilds	350,000	0	0	0	350,000	700,000
Greenway Development	350,000	250,000	1,050,000	0	1,800,000	3,450,000
Facility Renovations	0	0	0	0	1,000,000	1,000,000
City Hall Elevator Automation	200,000	0	0	0	200,000	400,000
Refueling Station	0	0	0	0	500,000	500,000
Airport Road Fire Station	0	250,000	0	0	0	250,000
Montford Fire Station	0	500,000	0	0	1,500,000	2,000,000
McCormick Field	100,000	275,000	0	0	0	375,000
Golf Course Improvements	450,000	0	0	0	0	450,000
Vehicle Replacement - Environment & Infra	1,300,000	520,000	750,000	0	2,500,000	5,070,000
Route Optimization	0	0	0	0	110,000	110,000
Radio Infrastructure	6,000,000	0	0	0	0	6,000,000
Dr. Grant Southside Center Phase II	0	0	0	0	350,000	350,000
Vehicle Replacement - Public Safety	1,125,000	500,000	700,000	0	1,500,000	3,825,000
Total	14,500,000	5,925,000	2,500,000	0	11,710,000	34,635,000

Proposed FY 2014: Enhanced Capital Improvement Program

- ❑ Implementation of enhanced capital improvements and economic development investments will require additional revenue.
 - An additional \$3 million in the CIP would increase capital maintenance, infrastructure projects and fund ED CIP including RADTIP and downtown projects.
 - Funding sources could come from a combination of city revenues and other sources.

- ❑ Staff would recommend considering a minimum of an additional \$2 million in capital improvements.

Enhanced CIP

Capital Maintenance Fund

	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	Total
<u>Revenue Sources:</u>						
General Fund	2,518,225	2,518,000	2,518,000	2,518,000	2,518,000	12,590,225
Fee in lieu of sidewalks	200,000	50,000	50,000	50,000	50,000	400,000
Grants	320,000	0	0	0	0	320,000
Savings from closed projects	75,000	75,000	75,000	75,000	75,000	375,000
Enhanced GF Funding	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000
Debt Proceeds	2,050,418	1,900,193	1,993,513	4,083,513	1,993,513	12,021,150
<u>Total Available Funds</u>	<u>6,163,643</u>	<u>5,543,193</u>	<u>5,636,513</u>	<u>7,726,513</u>	<u>5,636,513</u>	<u>30,706,375</u>

	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	Total
Street Resurfacing & Maintenance	934,193	733,968	877,288	917,288	827,288	4,290,025
Sidewalk Maintenance	450,000	500,000	450,000	500,000	500,000	2,400,000
New Sidewalk Construction	666,225	666,225	666,225	666,225	666,225	3,331,125
Traffic signal pole replacements	100,000	100,000	100,000	100,000	100,000	500,000
Traffic controller replacements	100,000	100,000	100,000	100,000	100,000	500,000
Roof Replacements	200,000	200,000	150,000	150,000	150,000	850,000
Facility Maintenance	50,000	30,000	50,000	50,000	50,000	230,000
Bus Replacement/Transit Projects	400,000	50,000	50,000	50,000	50,000	600,000
Park Maintenance	450,000	450,000	450,000	450,000	450,000	2,250,000
Civic Center	100,000	100,000	100,000	100,000	100,000	500,000
Public Art Maintenance	40,000	40,000	40,000	40,000	40,000	200,000
Public Art Acquisition	47,807	47,807	47,807	47,807	47,807	239,035
Roll Cart Replacement	90,000	90,000	90,000	2,000,000	90,000	2,360,000
Public Safety Radio Replacement	200,000	200,000	136,680	136,680	136,680	810,040
Public Safety Equipment Replacement	100,000	100,000	100,000	100,000	100,000	500,000
Equipment & Security Maintenance	100,000	100,000	100,000	100,000	100,000	500,000
Traffic Safety Projects	35,000	35,000	35,000	35,000	35,000	175,000
Traffic Calming	100,000	100,000	100,000	100,000	100,000	100,000
<u>Total</u>	<u>4,163,225</u>	<u>3,643,000</u>	<u>3,643,000</u>	<u>5,643,000</u>	<u>3,643,000</u>	<u>20,335,225</u>
<u>Over (Under)</u>	<u>2,000,418</u>	<u>1,900,193</u>	<u>1,993,513</u>	<u>2,083,513</u>	<u>1,993,513</u>	<u>10,371,150</u>

Improvement Projects

	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	Total
Revenue Sources:						
Grants	3,620,000	2,900,000				6,520,000
FY12 LOBs Proceeds	1,200,000					1,200,000
Balance from Maint CIP	1,761,987	1,671,762	1,154,744	500,000	0	5,088,493
Debt Proceeds	10,263,013	3,658,238	7,275,731	9,414,796	7,647,795	38,259,573
Solid Waste Fee	110,000	250,000	500,000	500,000	1,000,000	2,360,000
Total Available Funds	16,955,000	8,480,000	8,930,475	10,414,796	8,647,795	53,428,066

	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	Total
New Sidewalks Contract	0	0	985,475	1,114,796	1,097,795	3,198,066
Hendersonville Rd Sidewalk	4,125,000	0	0	0	0	4,125,000
New Leicester Hwy Sidewalk	0	3,630,000	0	0	0	3,630,000
Bridge Repair	500,000	100,000	500,000	100,000	500,000	1,700,000
Street Rebuilds	350,000	0	350,000	0	350,000	1,050,000
Greenway Development	350,000	250,000	1,300,000	500,000	1,300,000	3,700,000
Facility Renovations	1,020,000	175,000	345,000	800,000	400,000	2,740,000
City Hall Elevator Automation	200,000	0	0	200,000	0	400,000
Refueling Station	0	50,000	450,000	0	0	500,000
Airport Road Fire Station	0	250,000	0	0	0	250,000
Montford Fire Station	0	500,000	1,500,000	0	0	2,000,000
McCormick Field	100,000	275,000	0	0	0	375,000
Golf Course Improvements	450,000	0	0	0	0	450,000
Vehicle Replacement - Environment & Infrastructure	2,000,000	2,000,000	2,000,000	2,000,000	2,500,000	10,500,000
Bus Replacement	400,000	0	0	0	0	400,000
Route Optimization	110,000	0	0	0	0	110,000
Radio Infrastructure	6,000,000	0	0	0	0	6,000,000
Dr. Grant Southside Center Phase II	350,000	0	0	4,200,000	0	4,550,000
Vehicle Replacement - Public Safety	1,000,000	1,000,000	1,000,000	1,000,000	1,500,000	5,500,000
Residential Composting Facility	0	250,000	500,000	500,000	1,000,000	2,250,000
Total	16,955,000	8,480,000	8,930,475	10,414,796	8,647,795	53,428,066

Econ Dev Fund

	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Revenue Sources:					
Enhanced GF Funding	1,000,000	1,100,000	1,200,000	1,200,000	1,200,000
Other Revenue Sources	1,000,000	1,100,000	1,200,000	1,200,000	1,200,000
Debt Proceeds	5,000,000	7,982,276	10,500,000	9,750,000	9,750,000
Retired ED Incentives	250,000	250,000	250,000	250,000	250,000
Land Sale Proceeds	140,000	2,260,000	4,020,000	1,222,854	1,540,000
Solid Waste Fee	300,000				
Total Available Funds	7,690,000	12,692,276	17,170,000	13,622,854	13,940,000

	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Projects:					
All Investment Areas					
Property Acquisition and Demolition	1,500,000	1,000,000	1,000,000	250,000	250,000
Public art acquisitions/installments	50,000	100,000	100,000	100,000	100,000
I-26 Partnership	0	0	0	500,000	1,000,000
Affordable/Workforce Housing	1,000,000	500,000	500,000	500,000	500,000
Riverfront & Revitalized Neighborhoods					
RAD Parking Improvements	280,000	250,000	0	0	0
River/West/ South Bicycle Imp.	75,000	12,000	56,000	150,000	0
RADTIP Transportation Imp.	250,000	3,000,000	9,000,000	8,000,000	8,000,000
Municipal Facility Relocation	250,000	2,000,000	0	0	0
Greenway Development	100,000	350,000	1,300,000	0	0
14 Riverside Drive Renovations	30,000	80,000	0	0	0
Riverway Railroad Ped Overpass	150,000	2,000,000	0	0	0
Queens Street Redevelopment	0	30,000	300,000	0	0
Vibrant Downtown					
Downtown Clean & Green Initiative	385,000	396,550	408,447	420,700	433,321
Multi-modal Improvements	300,000	500,000	1,500,000	500,000	1,500,000
Recycling and Trash Containers	300,000	50,000	0	0	0
Downtown Pedestrian Infrastructure	550,000	500,000	500,000	250,000	250,000
Underground Utilities	300,000	500,000	500,000	500,000	250,000
Pack Place Renovations	2,000,000	0	0	0	0
Thomas Wolfe renovations	0	0	2,000,000	0	0
Total	7,520,000	11,268,550	17,164,447	11,170,700	12,283,321
Projects Over (Under)	170,000	1,423,726	5,554	2,452,154	1,656,679

Tax rate impacts

Home Value	Current Bill	2 Cents		3 Cents		4 Cents	
		Revised Bill	Increase	Revised Bill	Increase	Revised Bill	Increase
150,000	\$630	\$660	\$30	\$675	\$45	\$690	\$60
250,000	\$1,050	\$1,100	\$50	\$1,125	\$75	\$1,150	\$100
350,000	\$1,470	\$1,540	\$70	\$1,575	\$105	\$1,610	\$140

City Council Policy Direction

- ❑ **Schedule:** Recommendation to extend the schedule with Proposed Budget presented on May 28

- ❑ **General Fund Operating Budget:** Feedback on current assumptions and plan
 - Balance initial difference between revenues and expenditures with changes to services, fees and WNC Nature Center partnership
 - Decrease revenue projections by \$1 million; offset with property tax increase of 1 penny (alternative to consider service reductions)
 - Maintain Water Fund budget and central service contribution; defer targeted expenses should disposition change

- ❑ **General Fund Capital Improvement Program:** Further discussion about CIP at May 14 work session